

# GBMP Measurements in a Lean Environment

TOO OFTEN, COMPANIES VIEW LEAN MANUFACTURING AND CONTINUOUS IMPROVEMENT AS A SET OF TOOLS AND TECHNIQUES THAT ARE LAYERED OVER EXISTING INFRASTRUCTURE, POLICY AND MEASUREMENT. APPROACHING IMPROVEMENT IN THIS WAY WILL LEAD TO IRRESOLVABLE CONFLICTS BETWEEN PRACTICE AND MEASUREMENT.

**Overview:** Nearly every measurement used in traditional manufacturing environments will argue against a sustained use of world class Lean manufacturing practices. This one-day workshop focuses on the critical revisions to management policy and measurement systems that are necessary to support your on-going pursuit of Lean excellence. This is a hands-on workshop with fifty percent class practice and discussion. Students will take away world-class measurement practices to support their lean implementations

## ***After taking this class attendees will be able to:***

- ✓ Why traditional measures don't work and how to transition from an obsolete measurement system to one that accurately tracks improvement and leads to major bottom-line improvements
- ✓ How to flag and manage cost accounting measures that foster artificial efficiencies and undermine real productivity improvement
- ✓ How to optimize product costs through world-class measurement methods
- ✓ How to revise HR measures to support individual and team participation
- ✓ How to relate key internal measures to performance in the marketplace through use
- ✓ Effect-Cause-Effect Technique
- ✓ How to establish new performance measures to support Lean
- ✓ How to create an X-type Matrix to deploy and measure the improvement process
- ✓ How to establish a company-wide visual measurement process to encourage and sustain lean manufacturing and continuous improvement
- ✓ How to manage the politics of new measurements

## ***Who should attend?***

- Top Management
- Managers, supervisors, and trainers
- Staff from all core functions (fabrication and assembly)
- Staff from supporting functions (materials management, engineering, accounting, marketing, quality and human resources.)

***Time Commitment?*** 8 hours



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